

# Shapiro Solutions LLC

NOTICE (for publication) ARTICLES OF ORGANIZATION  
HAVE BEEN FILED IN THE OFFICE OF THE ARIZONA  
CORPORATION COMMISSION FOR

I. Name: Shapiro Solutions LLC

II. The address of the known place of business is: 3929 E.  
Herrera Dr Phoenix, AZ 85050. The name and street address  
of the Statutory Agent is: Ross Shapiro 3929 E. Herrera Dr  
Phoenix, AZ 85050.

III. Management of the limited liability company is reserved to  
the members. The names and addresses of each person who  
is a member are: Ross Shapiro 3929 E. Herrera Dr Phoenix,  
AZ 85050.

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